

# STUDENT MOBILITY REPORT 2010





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## **INTRODUCTION**

n their classes at Tecnológico de Monterrey, our students acquire knowledge that enables them to discover and understand the political, economic, social and cultural situation of their region, of Mexico and of the world. In this way, they gain self-knowledge and insight into their way of viewing the world, eventually leading them to develop the capacity to see it from other people's points of view. Our students' aspiration to "study abroad" demands of them, apart from the commitment to fulfil the requirements for participating in international programs, the challenge of planning for the future, of deciding to move away from familiar ground to explore new human codes in other ways of thinking, feeling and acting.

Tecnológico de Monterrey forms the bridge between our students and the world, as an opportunity that is always open for their preparation and development, and as the link for students from all regions of the world to visit our campus.

Generating statistical data on student mobility is fundamental in our institution as a means of measuring the outcome of the efforts of the International Program Offices on each campus, as well as the value of their contribution to the creation of a multicultural academic environment and to the preparation of our students, particularly in relation to their international competitiveness, intercultural skills and global vision.

This report offers data on students going from and coming to Tecnológico de Monterrey classified by: presidency, campus, academic level, program type and country, and presents the universities with the highest levels of student mobility. Moreover, it incorporates information on undergraduate and graduate student internationalization through the Virtual University by means of virtual exchange and certificate courses taught by professors from foreign institutions.

This information is expected to serve as an input and tool for analyzing, diagnosing and forecasting the international operations of each campus and of the institution as a whole, thus facilitating the detection of areas of opportunity for continuous improvement during the following academic periods.



# Studying at Tecnológico de Monterrey is to study in the whole world.

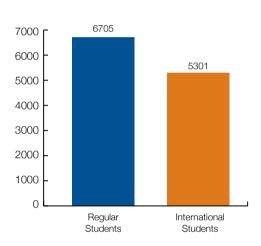




## 1. STUDENT MOBILITY 2010

This chart displays the number of regular mexican students and international students who completed an international program at Tecnológico de Monterrey during the three academic periods in 2010.

> STUDENT MOBILITY 2010



REGIONAL PRESIDENCIES AND CAMPUSES	REGULAR STUDENTS	INTERNATIONAL STUDENTS
Monterrey Zone	2110	2102
Cumbres	17	3
Eugenio Garza Lagüera	45	29
Eugenio Garza Sada	39	12
Monterrey	1795	2013
Santa Catarina	194	37
Valle Alto	20	8
Central Zone	1013	1420
Estado de México	297	658
Querétaro	381	576
Toluca	335	186
Mexico City Zone	679	444
Ciudad de México	472	310
Santa Fe	207	134
Southern Zone	757	322
Central de Veracruz	59	14
Chiapas	47	16
Cuernavaca	117	196
Hidalgo	84	9
Morelia	90	25
Puebla	360	62
Northern Zone	1316	261
Aguascalientes	79	18
Ciudad Juárez	179	98
Chihuahua	402	29
Laguna	220	15
Saltillo	65	25
San Luis Potosí	176	44
Tampico	138	19
Zacatecas	57	13
Western Zone	830	752
Ciudad Obregón	13	0
Guadalajara	463	596
Irapuato	33	8
León	118	73
Mazatlán	8	24
Sinaloa	67	14
Sonora Norte	128	37
ANNUAL TOTAL	6705	5301



All the campuses provide both regular and international students with a multicultural academic environment.

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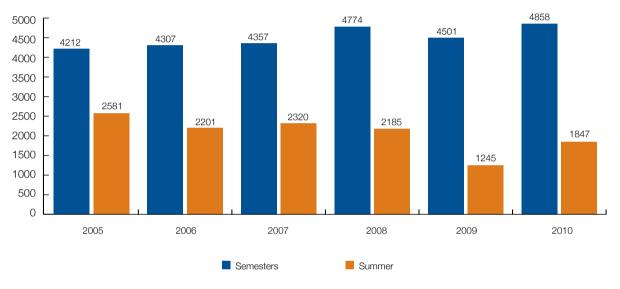


## 2. REGULAR MEXICAN STUDENT REPORT

#### 2.1 Historical student mobility data

This chart displays the participation of regular mexican students in international academic programs from 2005 to date, distributed by academic period.

Year	ar REGULAR MEXICAN Semesters Summ		ANNUAL TOTAL
0040	1050	10.17	0705
2010	4858	1847	6705
2009	4501	1245	5746
2008	4774	2185	6959
2007	4357	2320	6677
2006	4307	2201	6508
2005	4212	2581	6793

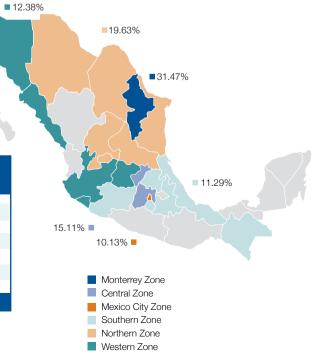


#### REGULAR MEXICAN STUDENT MOBILITY

## 2.2 Total annual number of regular mexican students by presidency

This chart displays the mobility of regular mexican students who completed an international program, distributed in each of the Tecnológico de Monterrey presidencies.

De malemente de la comp	Regular mexican			
Regular presidency	High School	Undergraduate	Graduate	Total
Monterrey Zone	315	1713	82	2110
Central Zone	267	709	37	1013
Mexico City Zone	82	589	8	679
Southern Zone	184	566	7	757
Northern Zone	390	924	2	1316
Western Zone	180	626	24	830
TOTAL ANUAL	1418	5127	160	6705





#### 2.3 Total annual number of regular mexican students by academic level

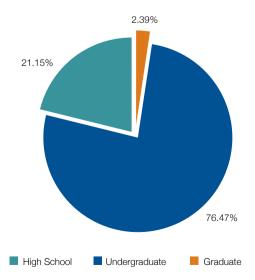
This chart displays the distribution by campus of the regular mexican students who studied abroad, classified by academic level: high school, undergraduate and graduate.

Regional presidencies	Regular mexican			<b>T</b> . 4 . 1	
and campuses	High School	Undergraduate	Graduate	Total	
Monterrey Zone	315	1713	82	2110	
Cumbres	17	•	•	17	
Eugenio Garza Lagüera	45	•	•	45	
Eugenio Garza Sada	39	•	•	39	
Monterrey	•	1713	82	1795	
Santa Catarina	194	•	•	194	
Valle Alto	20	•	•	20	
Central Zone	267	709	37	1013	
Estado de México	109	184	4	297	
Querétaro	51	325	5	381	
Toluca	107	200	28	335	
Mexico City Zone	82	589	8	679	
Ciudad de México	40	432	•	472	
Santa Fe	42	157	8	207	
Southern Zone	184	566	7	757	
Central de Veracruz	28	31	•	59	
Chiapas	25	22	•	47	
Cuernavaca	38	78	1	117	
Hidalgo	35	49	•	84	
Morelia	29	61	•	90	
Puebla	29	325	6	360	
Northern Zone	390	924	2	1316	
Aguascalientes	18	61	•	79	
Ciudad Juárez	36	143	•	179	
Chihuahua	108	292	2	402	
Laguna	92	128	•	220	
Saltillo	23	42	•	65	
San Luis Potosí	66	110	•	176	
Tampico	41	97	•	138	
Zacatecas	6	51	•	57	
Western Zone	180	626	24	830	
Ciudad Obregón	13	•	•	13	
Guadalajara	36	403	24	463	
Irapuato	23	10	•	33	
León	38	80	•	118	
Mazatlán	5	3	•	8	
Sinaloa	36	31	•	67	
Sonora Norte	29	99	•	128	
ANNUAL TOTAL	1418	5127	160	6705	

• Campuses that do not offer international programs for these academic levels.



#### REGULAR MEXICAN STUDENT DISTRIBUTION BY ACADEMIC LEVEL



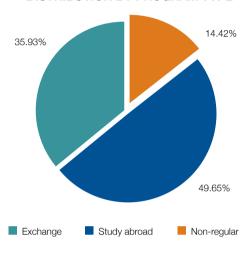


#### 2.4 Total annual number of regular mexican students by type of international program

This chart displays the distribution by campus of regular mexican students according to the type of program in which they are enrolled: exchange, study abroad and non-regular academy period programs.

Regional presidencies	Regular mexican			Totol	
and campuses	Exchange	Study abroad	Non-regular	Total	
Monterrey Zone	754	1031	325	2110	
Cumbres	0	17	0	17	
Eugenio Garza Lagüera	0	34	11	45	
Eugenio Garza Sada	0	26	13	39	
Monterrey	754	810	231	1795	
Santa Catarina	0	131	63	194	
Valle Alto	0	13	7	20	
Central Zone	408	442	163	1013	
Estado de México	95	198	4	297	
Querétaro	205	125	51	381	
Toluca	108	119	108	335	
Mexico City Zone	314	365	0	679	
Ciudad de México	249	223	0	472	
Santa Fe	65	142	0	207	
Southern Zone	240	409	108	757	
Central de Veracruz	27	32	0	59	
Chiapas	1	21	25	47	
Cuernavaca	56	59	2	117	
Hidalgo	10	53	21	84	
Morelia	32	52	6	90	
Puebla	114	192	54	360	
Northern Zone	329	651	336	1316	
Aguascalientes	37	42	0	79	
Ciudad Juárez	13	34	132	179	
Chihuahua	77	222	103	402	
Laguna	52	102	66	220	
Saltillo	33	32	0	65	
San Luis Potosí	71	105	0	176	
Tampico	27	93	18	138	
Zacatecas	19	21	17	57	
Western Zone	364	431	35	830	
Ciudad Obregón	0	13	0	13	
Guadalajara	227	218	18	463	
Irapuato	5	28	0	33	
León	56	62	0	118	
Mazatlán	2	6	0	8	
Sinaloa	13	54	0	67	
Sonora Norte	61	50	17	128	
ANNUAL TOTAL	2409	3329	967	6705	

REGULAR MEXICAN STUDENT DISTRIBUTION BY PROGRAM TYPE





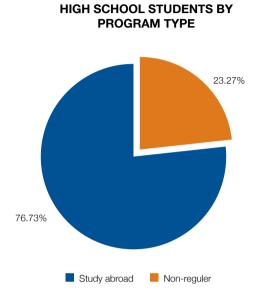
Over 6000 regular mexican students completed an academic period abroad during 2010.



#### 2.4.1 Total annual number of regular mexican high school students

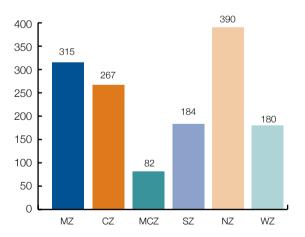
This chart displays the distribution of regular mexican high school students according to the type of program in which they are enrolled: study abroad and non-regular academy period programs.

Regional presidencies	High	Total	
and campuses	Study abroad	Non-regular	Iotai
Monterrey Zone	221	94	315
Cumbres	17	0	17
Eugenio Garza Lagüera	34	11	45
Eugenio Garza Sada	26	13	39
Santa Catarina	131	63	194
Valle Alto	13	7	20
Central Zone	178	89	267
Estado de México	109	0	109
Querétaro	30	21	51
Toluca	39	68	107
Mexico City Zone	82	0	82
Ciudad de México	40	0	40
Santa Fe	42	0	42
Southern Zone	157	27	184
Central de Veracruz	28	0	28
Chiapas	15	10	25
Cuernavaca	38	0	38
Hidalgo	35	0	35
Morelia	29	0	29
Puebla	12	17	29
Northern Zone	271	119	390
Aguascalientes	18	0	18
Ciudad Juárez	8	28	36
Chihuahua	66	42	108
Laguna	43	49	92
Saltillo	23	0	23
San Luis Potosí	66	0	66
Tampico	41	0	41
Zacatecas	6	0	6
Western Zone	179	1	180
Ciudad Obregón	13	0	13
Guadalajara	36	0	36
Irapuato	23	0	23
León	38	0	38
Mazatlán	5	0	5
Sinaloa	36	0	36
Sonora Norte	28	1	29
ANNUAL TOTAL	1088	330	1418



DISTRIBUTION OF REGULAR MEXICAN

#### DISTRIBUTION OF REGULAR MEXICAN HIGH SCHOOL STUDENTS BY PRESIDENCY



# 1418 high school students studied abroad during 2010.

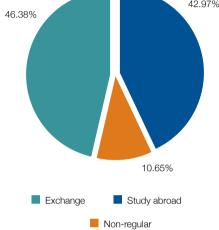


#### 2.4.2 Total annual number of regular mexican undergraduate students

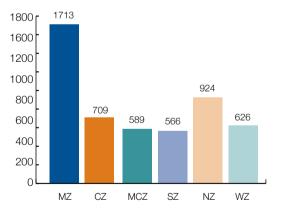
This chart displays the distribution of regular mexican undergraduate students according to the type of program in which they are enrolled: exchange, study abroad and non-regular academy period programs.

Regional presidencies Undergraduate			Total	
and campuses	Exchange	Study abroad	Non-regular	Total
Monterrey Zone	740	787	186	1713
Monterrey	740	787	186	1713
Central Zone	407	259	43	709
Estado de México	95	89	0	184
Querétaro	205	90	30	325
Toluca	107	80	13	200
Mexico City Zone	314	275	0	589
Ciudad de México	249	183	0	432
Santa Fe	65	92	0	157
Southern Zone	239	252	75	566
Central de Veracruz	27	4	0	31
Chiapas	1	6	15	22
Cuernavaca	56	21	1	78
Hidalgo	10	18	21	49
Morelia	32	23	6	61
Puebla	113	180	32	325
Northern Zone	327	380	217	924
Aguascalientes	37	24	0	61
Ciudad Juárez	13	26	104	143
Chihuahua	75	156	61	292
Laguna	52	59	17	128
Saltillo	33	9	0	42
San Luis Potosí	71	39	0	110
Tampico	27	52	18	97
Zacatecas	19	15	17	51
Western Zone	351	250	25	626
Guadalajara	214	180	9	403
Irapuato	5	5	0	10
León	56	24	0	80
Mazatlán	2	1	0	3
Sinaloa	13	18	0	31
Sonora Norte	61	22	16	99
ANNUAL TOTAL	2378	2203	546	5127





#### DISTRIBUTION OF REGULAR MEXICAN UNDERGRADUATE STUDENTS BY PRESIDENCY





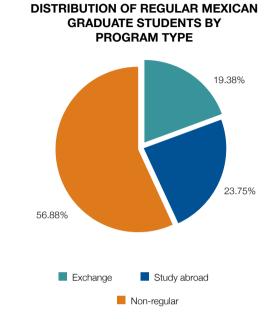
During 2010, 5127 undergraduate students studied abroad.



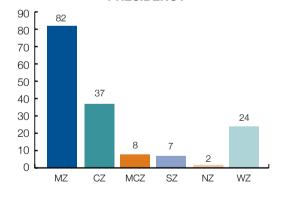
#### 2.4.3 Total annual number of regular mexican graduate students

This chart displays the distribution of regular mexican graduate students according to the type of program in which they are enrolled: exchange, study abroad and non-regular academy period programs.

Regional presidencies	Graduate			
and campuses	Exchange	Study abroad	Non-regular	Total
Mandaman <b>7</b>	4.4	00	45	00
Monterrey Zone	14	23	45	82
Monterrey	14	23	45	82
Central Zone	1	5	31	37
Estado de México	0	0	4	4
Querétaro	0	5	0	5
Toluca	1	0	27	28
Mexico City Zone	0	8	0	8
Santa Fe	0	8	0	8
Southern Zone	1	0	6	7
Cuernavaca	0	0	1	1
Puebla	1	0	5	6
Northern Zone	2	0	0	2
Chihuahua	2	0	0	2
Western Zone	13	2	9	24
Guadalajara	13	2	9	24
ANNUAL TOTAL	31	38	91	160



DISTRIBUTION OF REGULAR MEXICAN GRADUATE STUDENTS BY PRESIDENCY



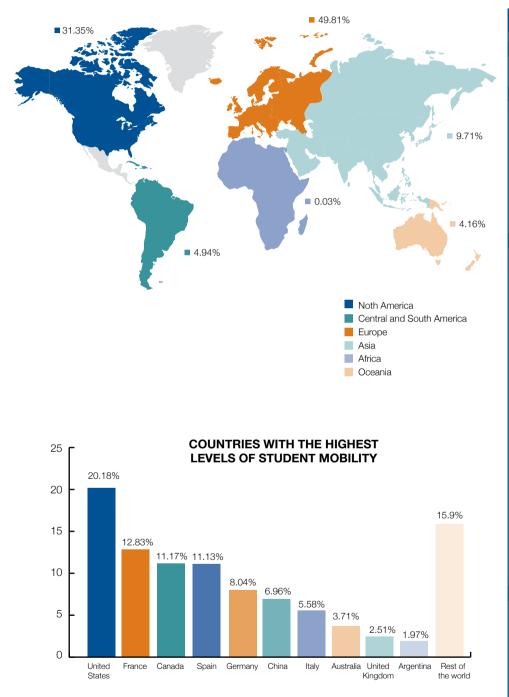
During 2010, 160 regular mexican graduate students studied abroad.





#### 2.5 Total annual number of regular mexican students by country of academic stay

This chart displays the distribution of regular mexican students by the regions and countries in which they studied their international program.



Regions and countries	Students
North America	2102
United States	1353
Canada	749
Centro y Sudamérica	331
Argentina	132
Chile	97
Brazil	50
Ecuador	16
Peru	10
Costa Rica	9
Colombia	2
Panama	2
Regions of South America	13
Europe	3340
France	860
Spain	746
Germany	539
Italy	374
United Kingdom	168
Sweden	128
Finland	100
Holland	77
Denmark	59
Switzerland	59
Hungary	46
Austria	40
Czech Republic	24
Belgium	20
Croatia	16
Poland	15 11
Norway Ireland	5
Monaco	5
Estonia	5 4
Iceland	4
Portugal	1
Regions of Europe	42
Asia	651
China	467
Japan	48
Singapore	24
South Korea	23
United Arab Emirates	14
Thailand	5
Russia	3
Regions of Asia	67
Africa	2
Ghana	1
South Africa	1
Oceania	279
Australia	249
New Zeland	30
ANNUAL TOTAL	6705



#### 2.6 Top universities for regular mexican student mobility

The following chart displays the total number of regular mexican undergraduate students at each of the universities with the highest levels of mobility. Only students in exchange and study abroad programs are considered.

Regions and universities	Students
North America	1127
University of British Columbia	159
University of California at Berkeley	63
University of Texas at Austin	44
McGill University	44
Oklahoma State University	36
Rest of the universities in the region	783
Central and South America	295
Universidad de Belgrano	32
Universidad de los Andes	20
Fundação Armando Alvares Penteado	18
Universidad Mayor	14
Universidad Mayor Universidad Nacional de La Plata	14
Rest of the universities in the region	201
Europe	2561
Universidad Pontificia Comillas	127
Scuola Lorenzo De' Medici	127
Fachhochschule Münster	70
	70
Fachhochschule Pforzheim -	
Hochschule fuer Gestaltung,	50
Technik und Wirtschaft Fachhochschule Esslingen -	53
Hochschule für Technik	48
	2146
Rest of the universities in the region Asia	362
Fudan University	154
The Chinese University of Hong Kong	23
University of International Business	23
and Economics	20
	20 14
The Emirates Academy	14
Ajou University Rest of the universities in the region	141
Africa	2
Stellenbosch University	2
,	1
University of Ghana	234
Oceania	
University of Melbourne	28
University of New South Wales	24
UNITEC Institute of Technology	20
Royal Melbourne Institute of Technology	18
University of Queensland	16
Rest of the universities in the region	128
ANNUAL TOTAL	4581

#### TOP UNIVERSITIES FOR REGULAR MEXICAN UNDERGRADUATE STUDENT MOBILITY

⊯	University of British Columbia	3.47%
*)	Fudan University	3.36%
	Universidad Pontificia Comillas	2.77%
	Scuola Lorenzo De' Medici	2.55%
	Fachhochschule Münster	1.53%
	University of California at Berkeley	1.38%
	Fachhochschule Pforzheim - Hochschule fuer Gestaltung, Technik und Wirtschaft	1.16%
	Fachhochschule Esslingen - Hochschule für Technik	1.05%
	University of Texas at Austin	0.96%
*	McGill University	0.92%

Most of our student mobility takes place with universities in Europe and North America.

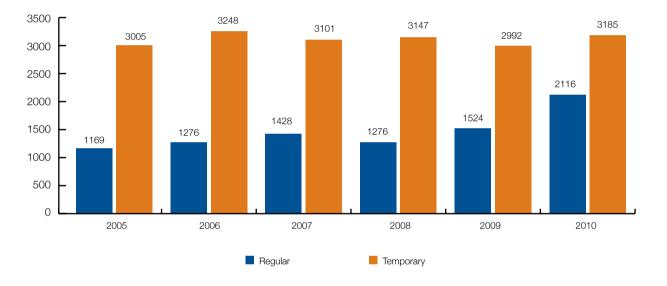


## 3. INTERNATIONAL STUDENT REPORT

#### 3.1 Historical student mobility data

This chart displays the participation of international students in Tecnológico de Monterrey programs from 2005 to date and their distribution by type of academic status: regular and temporary.

Year	INTERNATIONAL STUDENTS		ANNUAL TOTAL
	Regular	Temporary	
2010	2116	3185	5301
2009	1524	2992	4516
2008	1276	3147	4423
2007	1428	3101	4529
2006	1276	3248	4524
2005	1169	3005	4174

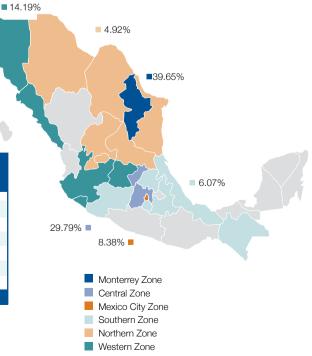


#### INTERNATIONAL STUDENT MOBILITY

## 3.2 Total annual number of international students by presidency

This chart displays the mobility of international students who studied at one of the Tecnológico de Monterrey campuses, by distribution in each of the Tecnológico de Monterrey presidencies.

De stan el sus states su	Inte	Tetel		
Regional presidency	High School	Undergraduate	Graduate	Total
Monterrey Zone	89	1489	524	2102
Central Zone	44	1040	336	1420
Mexico City Zone	50	308	86	444
Southern Zone	41	266	15	322
Northern Zone	116	141	4	261
Western Zone	78	586	88	752
ANNUAL TOTAL	418	3830	1053	5301





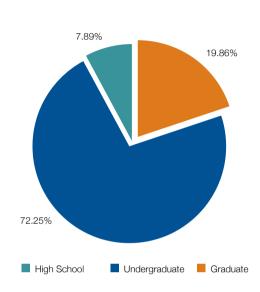
#### 3.3 Total annual number of international students by academic level

This chart displays the distribution of international students who completed a program or course at one of the Tecnológico de Monterrey campuses, classified by academic level: high school, undergraduate and graduate.

And campuses         High School         Undergraduate         Graduate         Iotal           Monterrey Zone         89         1489         524         2102           Cumbres         3         •         •         3           Eugenio Garza Lagüera         29         •         •         29           Eugenio Garza Sada         12         •         12         12           Monterrey         •         1489         524         2013           Santa Catarina         37         •         •         37           Valle Alto         8         •         •         8           Central Zone         44         1040         336         1420           Estado de México         9         393         256         658           Querétaro         266         494         56         576           Toluca         9         153         24         186           Mexico City Zone         50         308         86         444           Ciudad de México         10         244         56         310           Santa Fe         400         64         30         134      Moriter Zone         41         2	Regional presidencies	Inter			
Cumbres         3         •         1         3           Eugenio Garza Lagüera         29         •         •         29           Eugenio Garza Sada         12         •         12           Monterrey         •         1489         524         2013           Santa Catarina         37         •         •         37           Valle Alto         8         •         •         8           Central Zone         44         1040         336         1420           Estado de México         9         333         256         658           Querétaro         266         494         56         576           Foluca         9         153         24         186           Mexico City Zone         50         308         86         444           Ciudad de México         10         244         56         310           Santa Fe         40         64         30         134           Southern Zone         41         266         15         322           Central de Veracruz         3         11         •         14           Chiapas         8         8         •         16 <th></th> <th>High School</th> <th>Undergraduate</th> <th>Graduate</th> <th>Total</th>		High School	Undergraduate	Graduate	Total
Cumbres         3         •         1         3           Eugenio Garza Lagüera         29         •         •         29           Eugenio Garza Sada         12         •         12           Monterrey         •         1489         524         2013           Santa Catarina         37         •         •         37           Valle Alto         8         •         •         8           Central Zone         44         1040         336         1420           Estado de México         9         333         256         658           Querétaro         266         494         56         576           Foluca         9         153         24         186           Mexico City Zone         50         308         86         444           Ciudad de México         10         244         56         310           Santa Fe         40         64         30         134           Southern Zone         41         266         15         322           Central de Veracruz         3         11         •         14           Chiapas         8         8         •         16 <th>Montorroy Zono</th> <th>20</th> <th>1/20</th> <th>524</th> <th>2102</th>	Montorroy Zono	20	1/20	524	2102
Eugenio Garza Lagüera         29         •         •         29           Eugenio Garza Sada         12         •         12         12           Monterrey         •         1489         524         2013           Santa Catarina         37         •         8         37           Valle Alto         8         •         8         8           Central Zone         44         1040         336         1420           Estado de México         9         393         256         658           Querétaro         266         494         56         576           Toluca         9         153         24         186           Mexico City Zone         50         308         86         444           Ciudad de México         10         244         56         310           Santa Fe         400         64         30         134           Southern Zone         41         266         15         322           Central de Veracruz         3         11         1         14           Chiapas         8         8         16         12           Cuernavaca         8         187			1403	JZ- <del>1</del>	
Eugenio Garza Sada         12         •         1489         524         2013           Santa Catarina         37         •         37         37         37           Valle Alto         8         •         8         7         37           Valle Alto         8         •         8         8         7           Central Zone         44         1040         336         1420           Estado de México         9         393         256         658           Querétaro         26         494         56         576           Toluca         9         153         24         186           Mexico City Zone         50         308         86         444           Ciudad de México         10         244         56         310           Santa Fe         40         64         30         134           Southern Zone         41         266         15         322           Central de Veracruz         3         11         1         14           Chiapas         8         187         1         196           Hidalgo         2         7         9         9           No		-	•	•	-
Monterrey         •         1489         524         2013           Santa Catarina         37         •         •         37           Valle Alto         8         •         8         8           Central Zone         44         1040         336         1420           Estado de México         9         393         256         658           Querétaro         26         494         56         576           Toluca         9         153         24         186           Mexico City Zone         50         308         86         444           Ciudad de México         10         244         56         310           Santa Fe         400         64         30         134           Southern Zone         41         266         15         322           Central de Veracruz         3         11         •         14           Chiagoa         8         8         •         16           Cuernavaca         8         187         1         196           Hidalgo         2         7         •         9           Morelia         9         14         2         25 <td><b>e</b></td> <td></td> <td></td> <td>•</td> <td></td>	<b>e</b>			•	
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Valle Alto         8         •         8           Central Zone         44         1040         336         1420           Estado de México         9         393         256         668           Querétaro         26         494         56         576           Toluca         9         153         24         186           Mexico City Zone         50         308         86         444           Ciudad de México         10         244         56         310           Santa Fe         40         64         30         134           Southern Zone         41         266         15         322           Central de Veracruz         3         11         •         14           Chiapas         8         8         •         16           Cuernavaca         8         187         1         196           Hidalgo         2         7         •         9           Morelia         9         14         2         25           Northern Zone         116         141         4         261           Aguascalientes         7         11         •         18 <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>					
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Querétaro         26         494         56         576           Toluca         9         153         24         186           Mexico City Zone         50         308         86         444           Ciudad de México         10         244         56         310           Santa Fe         40         64         30         134           Southern Zone         41         266         15         322           Central de Veracruz         3         11         •         14           Chiapas         8         8         •         16           Cuernavaca         8         187         1         196           Hidalgo         2         7         •         9           Morelia         9         14         2         25           Puebla         11         39         12         62           Northern Zone         116         141         4         261           Aguascalientes         7         11         •         18           Ciudad Juárez         73         23         2         98           Chihuahua         5         23         1         29					
Toluca         9         153         24         186           Mexico City Zone         50         308         86         444           Ciudad de México         10         244         56         310           Santa Fe         40         64         30         134           Southern Zone         41         266         15         322           Central de Veracruz         3         11         •         14           Chiapas         8         8         •         16           Cuernavaca         8         187         1         196           Hidalgo         2         7         •         9           Morelia         9         14         2         25           Puebla         11         39         12         62           Northern Zone         116         141         4         261           Aguascalientes         7         11         •         18           Ciudad Juárez         73         23         2         98           Chihuahua         5         23         1         29           Laguna         2         13         •         15					
Mexico City Zone         50         308         86         444           Ciudad de México         10         244         56         310           Santa Fe         40         64         30         134           Southern Zone         41         266         15         322           Central de Veracruz         3         11         •         14           Chiapas         8         8         •         16           Cuernavaca         8         187         1         196           Hidalgo         2         7         •         9           Morelia         9         14         2         25           Puebla         11         39         12         62           Northern Zone         116         141         4         261           Aguascalientes         7         11         •         18           Ciudad Juárez         73         23         2         98           Chihuahua         5         23         1         29           Laguna         2         13         •         15           Saltillo         6         19         •         25      San					
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Santa Fe         40         64         30         134           Southern Zone         41         266         15         322           Central de Veracruz         3         11         •         14           Chiapas         8         8         •         16           Cuernavaca         8         187         1         196           Hidalgo         2         7         •         9           Morelia         9         14         2         25           Puebla         111         39         12         62           Northern Zone         116         141         4         261           Aguascalientes         7         11         •         18           Ciudad Juárez         73         23         2         98           Chihuahua         5         23         1         29           Laguna         2         13         •         15           Sattillo         6         19         •         25           San Luis Potosí         10         34         •         44           Tampico         7         111         19           Zacatecas         <					
Southern Zone         41         266         15         322           Central de Veracruz         3         11         •         14           Chiapas         8         8         •         16           Cuernavaca         8         187         1         196           Hidalgo         2         7         •         9           Morelia         9         14         2         25           Puebla         11         39         12         62           Northern Zone         116         141         4         261           Aguascalientes         7         11         •         18           Ciudad Juárez         73         23         2         98           Chihuahua         5         23         1         29           Laguna         2         13         •         15           Satillo         6         19         •         25           San Luis Potosí         10         34         •         44           Tampico         7         11         1         19           Zacatecas         6         7         •         13           Western Zon			- · ·		
Central de Veracruz         3         11         •         14           Chiapas         8         8         16           Cuernavaca         8         187         1         196           Hidalgo         2         7         •         9           Morelia         9         14         2         25           Puebla         11         39         12         62           Northern Zone         116         141         4         261           Aguascalientes         7         11         •         18           Ciudad Juárez         73         23         2         98           Chihuahua         5         23         1         29           Laguna         2         13         •         15           Satillo         6         19         •         25           San Luis Potosí         10         34         •         44           Tampico         7         11         19         2           Zacatecas         6         7         •         13           Western Zone         78         586         88         596           Irapuato         7 <td></td> <td></td> <td>• •</td> <td></td> <td></td>			• •		
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Morelia         9         14         2         25           Puebla         11         39         12         62           Northern Zone         116         141         4         261           Aguascalientes         7         11         •         18           Ciudad Juárez         73         23         2         98           Chihuahua         5         23         1         29           Laguna         2         13         •         15           Sattillo         6         19         •         25           San Luis Potosí         10         34         •         44           Tampico         7         11         1         19           Zacatecas         6         7         •         13           Western Zone         78         586         88         752           Guadalajara         27         481         88         596           Irapuato         7         1         •         8           León         36         37         •         73           Mazatlán         •         24         •         24      Sinaloa         77<				•	
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Aguascalientes         7         11         •         18           Ciudad Juárez         73         23         2         98           Chihuahua         5         23         1         29           Laguna         2         13         •         15           Satillo         6         19         •         25           San Luis Potosí         10         34         •         44           Tampico         7         11         1         19           Zacatecas         6         7         •         13           Western Zone         78         586         88         752           Guadalajara         27         481         88         596           Irapuato         7         1         •         8           León         36         37         •         73           Mazatlán         •         24         •         24           Sinaloa         77         7         •         14					
Ciudad Juárez       73       23       2       98         Chihuahua       5       23       1       29         Laguna       2       13       •       15         Saltillo       6       19       •       25         San Luis Potosí       10       34       •       44         Tampico       7       11       1       19         Zacatecas       6       7       •       13         Western Zone       78       586       88       752         Guadalajara       27       481       88       596         Irapuato       7       1       •       8         León       36       37       •       73         Mazatlán       •       24       •       24         Sinaloa       77       7       •       14         Sonora Norte       1       36       •       37				-	
Chihuahua         5         23         1         29           Laguna         2         13         •         15           Saltillo         6         19         •         25           San Luis Potosí         10         34         •         44           Tampico         7         11         1         19           Zacatecas         6         7         •         13           Western Zone         78         586         88         752           Guadalajara         27         481         88         596           Irapuato         7         1         •         8           León         36         37         •         73           Mazatlán         •         24         •         24           Sinaloa         77         7         •         14           Sonora Norte         1         36         •         37	U			-	
Laguna         2         13         •         15           Saltillo         6         19         •         25           San Luis Potosí         10         34         •         44           Tampico         7         11         1         19           Zacatecas         6         7         •         13           Western Zone         78         586         88         752           Guadalajara         27         481         88         596           Irapuato         7         1         •         8           León         36         37         •         73           Mazatlán         •         24         •         24           Sinaloa         7         7         •         14           Sonora Norte         1         36         •         37				-	
Saltillo         6         19         •         25           San Luis Potosí         10         34         •         44           Tampico         7         11         1         19           Zacatecas         6         7         •         13           Western Zone         78         586         88         752           Guadalajara         27         481         88         596           Irapuato         7         1         •         8           León         36         37         •         73           Mazatlán         •         24         •         24           Sinaloa         77         7         •         14           Sonora Norte         1         36         •         37				•	
San Luis Potosí         10         34         •         44           Tampico         7         11         1         19           Zacatecas         6         7         •         13           Western Zone         78         586         88         752           Guadalajara         27         481         88         596           Irapuato         7         1         •         8           León         36         37         •         73           Mazatlán         •         24         •         24           Sinaloa         7         7         •         14           Sonora Norte         1         36         •         37	0			•	
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Zacatecas         6         7         •         13           Western Zone         78         586         88         752           Guadalajara         27         481         88         596           Irapuato         7         1         •         8           León         36         37         •         73           Mazatlán         •         24         •         24           Sinaloa         7         7         •         14           Sonora Norte         1         36         •         37			-	1	
Western Zone         78         586         88         752           Guadalajara         27         481         88         596           Irapuato         7         1         •         8           León         36         37         •         73           Mazatlán         •         24         •         24           Sinaloa         7         7         •         14           Sonora Norte         1         36         •         37		-		•	
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Irapuato         7         1         •         8           León         36         37         •         73           Mazatlán         •         24         •         24           Sinaloa         7         7         •         14           Sonora Norte         1         36         •         37					
León         36         37         •         73           Mazatlán         •         24         •         24           Sinaloa         7         7         •         14           Sonora Norte         1         36         •         37					
Mazatlán         •         24         •         24           Sinaloa         7         7         •         14           Sonora Norte         1         36         •         37		-		•	-
Sinaloa         7         7         14           Sonora Norte         1         36         •         37			÷.	•	
Sonora Norte 1 36 • 37				•	
				•	
ANNUAL TUTAL 418 3830 1053 5301	ANNUAL TOTAL	418	3830	1053	5301

• Campuses that do not offer international programs for these academic levels.

DISTRIBUTION OF INTERNATIONAL STUDENTS BY ACADEMIC LEVEL







Tecnológico de Monterrey welcomed 5301 international students into its classrooms in 2010.



#### 3.4 Total annual number of international students by type of international program

This chart displays the distribution by campus of international students according to the type of program in which they are enrolled: regular, exchange, study abroad and non-regular academy period programs.

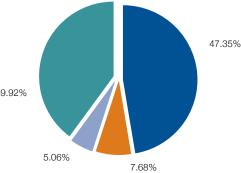


2116 international students studied their entire academic program at Tecnológico de Monterrey during 2010.

Regular

Regional presidencies International students					
Regional presidencies and campuses	Regular		Temporary		Total
and campuses		Exchange	Study abroad	Non-regular	
Monterrey Zone	753	1128	105	116	2102
Cumbres	2	0	0	1	3
Eugenio Garza Lagüera	25	0	0	4	29
Eugenio Garza Sada	11	0	0	1	12
Monterrey	672	1128	105	108	2013
Santa Catarina	37	0	0	0	37
Valle Alto	6	0	0	2	8
Central Zone	797	449	120	54	1420
Estado de México	471	148	18	21	658
Querétaro	192	254	97	33	576
Toluca	134	47	5	0	186
Mexico City Zone	193	219	32	0	444
Ciudad de México	77	208	25	0	310
Santa Fe	116	11	7	0	134
Southern Zone	88	160	47	27	322
Central de Veracruz	5	2	7	0	14
Chiapas	1	7	7	1	16
Cuernavaca	28	129	22	17	196
Hidalgo	3	1	5	0	9
Morelia	16	1	0	8	25
Puebla	35	20	6	1	62
Northern Zone	158	63	40	0	261
Aguascalientes	14	4	0	0	18
Ciudad Juárez	69	0	29	0	98
Chihuahua	16	13	0	0	29
Laguna	12	2	1	0	15
Saltillo	8	12	5	0	25
San Luis Potosí	16	24	4	0	44
Tampico	14	5	0	0	19
Zacatecas	9	3	1	0	13
Western Zone	127	491	63	71	752
Guadalajara	91	409	39	57	596
Irapuato	7	0	1	0	8
León	14	34	16	9	73
Mazatlán	0	21	3	0	24
Sinaloa	10	0	4	0	14
Sonora Norte	5	27	0	5	37
ANNUAL TOTAL	2116	2510	407	268	5301





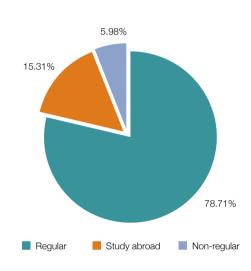


#### 3.4.1 Total annual number of international high school students

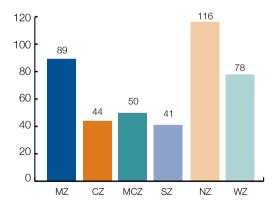
This chart displays the distribution of international high school student by the type of program in which they enrolled and the duration of their stay at Tecnológico de Monterrey.

Deviand avaidancies				
Regional presidencies		Tempo	ra <b>ry</b>	Total
and campuses	Regular	Study abroad	Non-regular	
Monterrey Zone	81	0	8	89
Cumbres	2	0	1	3
Eugenio Garza Lagüera	25	0	4	29
Eugenio Garza Sada	11	0	1	12
Santa Catarina	37	0	0	37
Valle Alto	6	0	2	8
Central Zone	42	2	0	44
Estado de México	9	0	0	9
Querétaro	24	2	0	26
Toluca	9	0	0	9
Mexico City Zone	50	0	0	50
Ciudad de México	10	0	0	10
Santa Fe	40	0	0	40
Southern Zone	27	6	8	41
Central de Veracruz	3	0	0	3
Chiapas	1	6	1	8
Cuernavaca	8	0	0	8
Hidalgo	2	0	0	2
Morelia	2	0	7	9
Puebla	11	0	0	11
Northern Zone	86	30	0	116
Aguascalientes	7	0	0	7
Ciudad Juárez	45	28	0	73
Chihuahua	5	0	0	5
Laguna	2	0	0	2
Saltillo	4	2	0	6
San Luis Potosí	10	0	0	10
Tampico	7	0	0	7
Zacatecas	6	0	0	6
Western Zone	43	26	9	78
Guadalajara	21	6	0	27
Irapuato	7	0	0	7
León	11	16	9	36
Sinaloa	3	4	0	7
Sonora Norte	1	0	0	1
ANNUAL TOTAL	329	64	25	418





DISTRIBUTION OF INTERNATIONAL HIGH SCHOOL STUDENTS BY PRESIDENCY



418 international high school students studied at Tecnológico de Monterrey during 2010.



#### 3.4.2 Total annual number of international undergraduate students

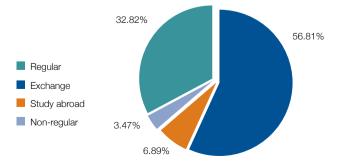
This chart displays the distribution of international undergraduate student by the type of program in which they enrolled and the duration of their stay at Tecnológico de Monterrey.



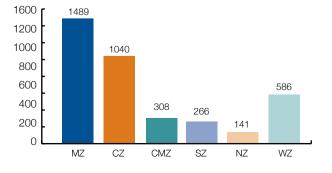
3830 international undergraduate students studied at Tecnológico de Monterrey during 2010.

Regional presidencies	Undergraduate				
-	Regular		Temporary		Total
and campuses		Exchange	Study abroad	Non-regular	
Monterrey Zone	489	884	51	65	1489
Monterrey	489	884	51	65	1489
Central Zone	475	440	104	21	1040
Estado de México	207	147	18	21	393
Querétaro	164	248	82	0	494
Toluca	104	45	4	0	153
Mexico City Zone	100	182	26	0	308
Ciudad de México	45	175	24	0	244
Santa Fe	55	7	2	0	64
Southern Zone	55	152	41	18	266
Central de Veracruz	2	2	7	0	11
Chiapas	0	7	1	0	8
Cuernavaca	19	129	22	17	187
Hidalgo	1	1	5	0	7
Morelia	12	1	0	1	14
Puebla	21	12	6	0	39
Northern Zone	69	62	10	0	141
Aguascalientes	7	4	0	0	11
Ciudad Juárez	22	0	1	0	23
Chihuahua	10	13	0	0	23
Laguna	10	2	1	0	13
Saltillo	4	12	3	0	19
San Luis Potosí	6	24	4	0	34
Tampico	7	4	0	0	11
Zacatecas	3	3	1	0	7
Western Zone	69	456	32	29	586
Guadalajara	55	374	28	24	481
Irapuato	0	0	1	0	1
León	3	34	0	0	37
Mazatlán	0	21	3	0	24
Sinaloa	7	0	0	0	7
Sonora Norte	4	27	0	5	36
ANNUAL TOTAL	1257	2176	264	133	3830

#### DISTRIBUTION OF INTERNATIONAL UNDERGRADUATE STUDENTS BY PROGRAM TYPE



DISTRIBUTION OF INTERNATIONAL UNDERGRADUATE STUDENTS BY PRESIDENCY





#### 3.4.3 Total annual number of international graduate students

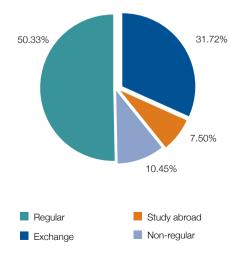
This chart displays the distribution of international graduate students and the duration of their stay at Tecnológico de Monterrey.

	Graduate				
Regional presidencies	Regular		Temporary		Total
and campuses		Exchange	Study abroad	Non-regular	
Monterrey Zone	183	244	54	43	524
Monterrey	183	244	54	43	524
Central Zone	280	9	14	33	336
Estado de México	255	1	0	0	256
Querétaro	4	6	13	33	56
Toluca	21	2	1	0	24
Mexico City Zone	43	37	6	0	86
Ciudad de México	22	33	1	0	56
Santa Fe	21	4	5	0	30
Southern Zone	6	8	0	1	15
Cuernavaca	1	0	0	0	1
Morelia	2	0	0	0	2
Puebla	3	8	0	1	12
Northern Zone	3	1	0	0	4
Ciudad Juárez	2	0	0	0	2
Chihuahua	1	0	0	0	1
Tampico	0	1	0	0	1
Western Zone	15	35	5	33	88
Guadalajara	15	35	5	33	88
ANNUAL TOTAL	530	334	79	110	1053

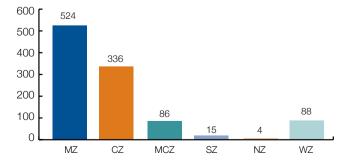


1053 international graduate students studied at Tecnológico de Monterrey during 2010.

#### DISTRIBUTION OF INTERNATIONAL GRADUATE STUDENTS BY PROGRAM TYPE



#### DISTRIBUTION OF INTERNATIONAL GRADUATE STUDENTS BY PRESIDENCY



6

5301

#### STUDENT MOBILITY REPORT 2010

### 3.5 Total annual number of international students by country of origin

North America

Europe

New Zeland

**ANNUAL TOTAL** 

Central and South America

18.49%

This chart displays the distribution of international students who studied at Tecnológico de Monterrey according to their region and country of origin.

■ 32.60%

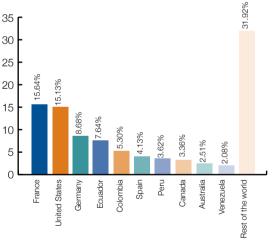
Regions and	Internationa
countries	students
North America	980
United States	802
Canada Central and	178
South America	1728
Ecuador	405
Colombia	281
Peru	192
Venezuela	110
Bolivia	98
Dominican Republic	84
Argentina	68
Chile	67
El Salvador	67
Brazil	63
Guatemala	63
Costa Rica	56
Honduras	44
Nicaragua	39
Panama	34
Cuba	14
Uruguay	14
Paraguay	11
Saint Vincent and	
the Granadines	10
Puerto Rico	4
Saint Kitts	_
and Nevis	2
Bahamas	1
Haiti	1 2156
Europe France	829
Germany	460
Spain	219
Holland	102
Finland	92
Sweden	78
Denmark	74
Belgium	51
United Kingdom	51
Italy	41
Czech Republic	32
Switzerland	30
Norway	23
Austria	20
Poland	8
Serbia	6
Liechtenstein	5
Ukraine	5
Hungary	4
Slovakia	3
Ireland	3

Asia Africa Oceania	E.	
Regions and countries	International students	
countries	Students	
Iceland	3	<sup>35</sup> [
Portugal	3	30 -
Germany	2	05
Croatia	2	25 <b>-</b>
Slovenia	2	20 -
Estonia	2	15
Slovak Republic	2	15 -
Bulgaria	1	10 -
Lithuania	1	_
Monaco	1	5 -
Rumania	1	0
Asia	282	
South Korea	91	
Singapore	71	
China	68	
Japan	23	
Russia	7	
Taiwan	7	
Thailand	5	
India	3	
Israel	3	
Iran	2	
North Korea	1	
Philippines	1	
Africa	16	K
Nigeria	13	
Morocco	2	
South Africa	1	
Oceania	139	K
Australia	133	

TOP COUNTRIES OF ORIGIN OF INTERNATIONAL STUDENTS

0.30%

40.67%



Tecnológico de Monterrey fosters multicultural dialogue in the classroom.



5.32%

2.62%



#### 3.6 Top universities for international student mobility

The following chart displays the total number of international undergraduate students at each of the leading universities for student mobility. Only students from exchange and study abroad programs are considered.

Regions and universities	International students
North America	456
California State University	37
University of North Carolina	25
Université Laval	22
University of Wisconsin System	22
HEC Montréal	20
Rest of the universities in the region	330
Central and South America	137
Escuela Politécnica del Ejército	22
Universidad del Norte	13
Instituto Tecnológico de Costa Rica	6
Universidad de San Buenaventura	5
Universidad de Talca	5
Rest of the universities in the region	86
Europe	1563
The Ministry of Science, Research	
and the Arts of the State of Baden-	
Wuerttemberg	76
Fachhochschule Pforzheim -	
Hochschule fuer Gestaltung,	
Technik und Wirtschaft	50
Euromed Marseille École de	
Management	40
École Supérieure de	
Commerce de Montpellier	38
IÉSEG School of Management	37
Rest of the universities in the region	1322
Asia	167
National University of Singapore	46
Nanyang Technological University	19
The Chinese University of Hong Kong	14
Hankuk University of Foreign Studies	13
Fudan University	9
Rest of the universities in the region	66
Oceania	117
Monash University	15
University of Melbourne	14
University of New South Wales	11
University of Sydney	11
University of Queensland	10
Rest of the universities in the region	56
ANNUAL TOTAL	2440

#### TOP UNIVERSITIES FOR INTERNATIONAL UNDERGRADUATE STUDENT MOBILITY

	The Ministry of Science, Research and the Arts of the State of Baden-Wuerttemberg	3.11%
	Fachhochschule Pforzheim - Hochschule fuer Gestaltung, Technik und Wirtschaft	2.05%
<b>(</b> ::	National University of Singapore	1.89%
	Euromed Marseille École de Management	1.64%
	École Supérieure de Commerce de Montpellier	1.56%
	California State University	1.52%
	IÉSEG School of Management	1.52%
	University of North Carolina	1.02%
*	Université Laval	0.90%
	University of Wisconsin System	0.90%

European students are interested in learning at Tecnológico de Monterrey.



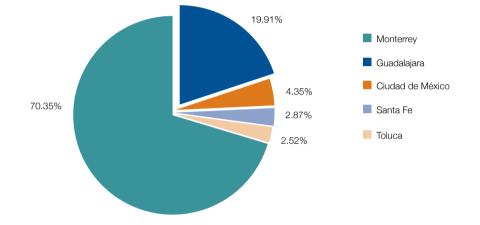
## 4. INTERNATIONAL DEGREE PROGRAMS

#### 4.1 Regular mexican students enrolled in nternational degree programs

The following table displays the participation of domestic students enrolled in international degree programs at each of the campuses that offer this type of program and the number of academic programs offered at each campus.

Campus	Number of programs	Students
Monterrey	31	809
Guadalajara	7	229
Ciudad de México	4	50
Santa Fe	4	33
Toluca	1	29
ANNUAL TOTAL	47	1150

#### DISTRIBUTION OF REGULAR MEXICAN STUDENTS IN INTERNATIONAL DEGREE PROGRAMS BY CAMPUS





Tecnológico de Monterrey offers 39 international degree programs in the fields of Business and Administration, Health, Social Science and Humanities, Engineering and Science, Architecture, and Information Technologies and Electronics.

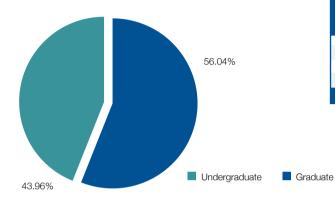


## 5. VIRTUAL MODALITY

#### 5.1 Total annual number of regular mexican Virtual University students by academic level

This chart displays the distribution of regular mexican students who studied an international program at the Virtual University by academic level: undergraduate and graduate.

## DISTRIBUTION OF REGULAR MEXICAN VIRTUAL UNIVERSITY STUDENTS BY ACADEMIC LEVEL



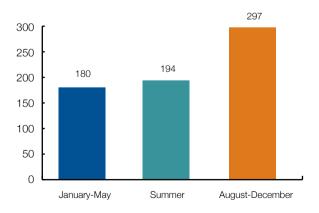
Destad	Regular	Tatal		
Period	Undergraduate	Graduate	Total	
January-May	142	38	180	
Summer	0	194	194	
August-December	153	144	297	
ANNUAL TOTAL	295	376	671	

#### 5.2 Total annual number of regular mexican Virtual University students by academic period

This chart displays the number of regular mexican students who completed an international program at the Virtual University in each of the academic periods. During the year, there was an upward trend in the number of students in this modality.





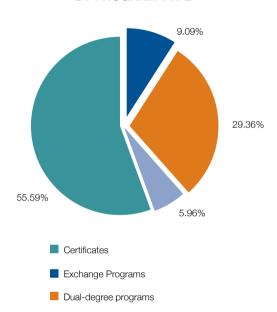




This chart displays the distribution of regular mexican Virtual University students according to the type of program in which they enrolled during all the academic periods.

	Stud		
Program type	Undergraduate	Graduate	Total
Certificates	295	78	373
Six Sigma Black Belt	•	46	46
Certification with eCornell University	•	15	15
Certification with Stanford University	•	17	17
Certification with Fudan University	5	•	5
Six Sigma Green Belt	264	•	264
Global Issues Program -			
Certificate in Globalization	26	•	26
Exchange Programs	0	61	61
Exchange with Boston University	•	23	23
Exchange with			
Universitat Rovira i Virgili	•	9	9
Exchange with University			
of Texas at El Paso	•	29	29
Dual-degree programs	0	197	197
Dual-degree program with			
Carnegie Mellon University	•	43	43
Dual-degree program with Global			
MBA con Thunderbird University	•	154	154
Study trips	0	40	40
International seminar in Madrid	•	16	16
Summer trip to Houston	•	24	24
ANNUAL TOTAL	295	376	671





Study trips

• Programs not offered for these academic levels.



# 5.4 Total annual number of international Virtual University students by course

This chart displays the distribution of international students by the type of course in which they enrolled.

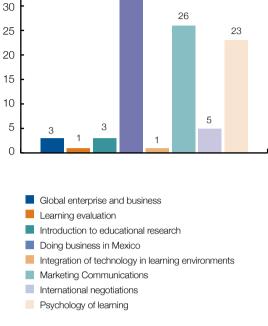
Courses	Internationa Undergraduate		Total
	0		0
Global enterprise and business	3	•	3
Learning evaluation	•	1	1
Introduction to			
educational research	•	3	3
Doing business in Mexico	•	34	34
Integration of technology			
in learning environments	•	1	1
Marketing Communications	•	26	26
International negotiations	1	4	5
Psychology of learning	•	23	23
ANNUAL TOTAL	4	92	96

• Courses not offered for these academic levels.

#### DISTRIBUTION OF INTERNATIONAL STUDENTS BY COURSE

34

35



#### 5.5 Total annual number of international Virtual University students by institution of origin

This chart displays the distribution of international students by university of origin and academic level.

Universities	Internationa Undergraduate	al students Graduate	Total		Boston University	62.50%
Boston University Universitat Rovira i Virgili	•	60 6	60 6		University of Texas at El Paso	22.92%
University of British Columbia University of Melbourne University of Nottingham	• 2 2	1 3	1 5 2	<u>iši</u>	Universitat Rovira i Virgili	6.25%
University of Texas at El Paso ANNUAL TOTAL	•	22 92	22 96	*	University of Melbourne	5.21%
Courses not offered for these academic leve	els.				University of Nottingham	2.08%
				*	University of British Columbia	1.04%

96 international students participated in the Virtual University's programs during 2010.

27





### GLOSSARY

**Regular mexican students:** are Mexican nationals who are studying an academic program at Tecnológico de Monterrey. They can participate in international exchange, study abroad and non-regular academy period programs.

**Regular mexican students in exchange programs:** are Mexican students who are studying a complete academic period at a foreign university or institution with which Tecnológico de Monterrey has signed an international cooperation agreement. Students take the place of an international student at the foreign institution. These systems allow students to pay their tuition fees at the corresponding Tecnológico de Monterrey campus.

**Regular mexican students in study abroad programs:** are students who study a complete academic period at an overseas university or institution with which Tecnológico de Monterrey has signed an international cooperation agreement. They pay tuition fees to the overseas host institution.

**Regular mexican students in non-regular academy period programs:** are students who complete an academic stay abroad to conduct activities in research, seminars or trips for a length of time that is more than 2 weeks but less than a complete academic period. These programs can be the international component of a course or be related to the academic program in which the student is enrolled.

**Regular mexican students in international degree programs:** are undergraduate students who are studying an academic program at Tecnológico de Monterrey and are required to study 33% of their courses in a language other than Spanish and study abroad for 2 semesters. These students can aspire to earning a dual degree. **International students:** are students who are not Mexican citizens and are studying an international or academic program at Tecnológico de Monterrey.

**Regular international students:** are students who are not Mexican citizens and are enrolled in an academic program to earn an undergraduate degree at Tecnológico de Monterrey.

**Temporary international students:** are students who, without belonging to any of Tecnológico de Monterrey's official programs, are enrolled in specific regular or personalized courses to complete part of one of these programs.

**International students in exchange programs:** international exchange students are students from a foreign university with which Tecnológico de Monterrey has signed an international cooperation agreement. They pay the tuition fees to their university of origin.

**International students in study abroad programs:** are international students from a foreign university, which may or may not have signed an international cooperation agreement with Tecnológico de Monterrey, who participate as temporary students and pay the costs of their stay directly to Tecnológico de Monterrey.

**International students in non-regular academy period programs:** are students who complete an academic stay at Tecnológico de Monterrey to conduct activities in research, seminars or trips for a length of time that is more than 2 weeks but less than a complete academic period.



## DIRECTORY ——

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Director of International Cooperation and Academic Quality	Santiago Castiello Gutiérrez	(81) 8358-2000	2950	santiagocg@itesm.mx
Coordinator of International Academic Regulations	Azalia Ivette Roque Olvera	(81) 8358-2000	2940 2942	azalia.roque@itesm.mx
Coordinator of International Cooperation	Daniela González Quiroz	(81) 8358-2000	2940	daniela.gonzalezq@itesm.mx
Director of Information Systems and International Statistics	Teresita de Jesús Cepeda Hernández	(81) 8358-2000	2946	tere.cepeda@itesm.mx
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Secretary	Leticia Fuentes Mendoza	(81) 8358-2000	2943 2945	lfuentes@itesm.mx

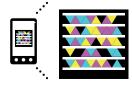


#### VICE PRESIDENCY FOR INTERNATIONAL AFFAIRS

Presidency	Name	Switchboard	Ext.	Email
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Internationalization				
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International Affairs			3968	
Secretary	Alma Rosa Cruz Rodríguez	(81) 8358-2000	3968	alcruz@itesm.mx
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